

THE CORPORATION OF THE TOWN OF SMOOTH ROCK FALLS
 2022 Budget - Capital Plan and Other Operating Expenses (Not in Base Draft Budget)
 Final - February 7, 2022 - OPEN SESSION

| Legend |
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| Federal Gas Tax funds recommended to be used |
| Modernization funds recommended to be used |
| Identified reserves for specific projects |

| Department | Capital List and Operating Expenses | Estimated or Quoted | Overview | Quote or Estimated Amount | 2022 Cost | 2022 Funding (Prov/Fed) | Identified Reserves for Specific Projects | 2022 Estimated Town Cost | 2023 Cost | 2023 Funding (Prov/Fed) | Identified Reserves for Specific Projects | 2023 Estimated Cost | 2024 Cost | 2024 Funding (Prov/Fed) | 2024 Estimated Cost |
|-----------------------------------|--|---------------------|---|---------------------------|-----------|-------------------------|---|--------------------------|-----------|-------------------------|---|---------------------|-----------|-------------------------|---------------------|
| CAPITAL WORK AND EQUIPMENT | | | | | | | | | | | | | | | |
| ARENA | Skate sharpening machine | Quoted | The town is looking at providing skate sharpening service to the community. No local establishment provides this service. The skate sharpening room at the arena will be utilized with town staff to sharpen stakes and have a modest inventory of supplies (hockey tape, skate laces, wax, etc). Training will be included with supply of new unit. \$9,700 plus 10% contingency. Sale of surplus fleet will be applied to the cost. | \$10,858 | \$10,858 | \$0 | \$0 | \$10,858 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ARENA | Critical arena mechanical upgrades and structural engineering review | Estimated | Revised approach as presented during the 2nd draft: NOHFC Community Enhancement Program - Rural Enhancement Funding Stream which is 90% funding max of \$200,000. Project includes the following items: 1) Cold floor header arena and curling - \$90,000 (Criticalness - High) 2) 1 dehumidier and engineered stand - \$55,000 (Criticalness - Medium to High) 3) 1 high efficiency boiler - \$63,500 (Criticalness - Medium) 4) 1 arena ice tube heater - \$25,000 (Criticalness - Medium to high). 5) Structural engineering review - \$11,500. Total of \$245,000. The remaining items previously presented will be part of the 2023 and longer term business plans. The Treasurer sites the following benefits: 1) Addresses critical infrastructure 2) Increase funding to 90% 3) Reduce debt obligation. In the absence of funding, administration will move forward with the items highlighted in red. Administration will review other potential green type funding for studies and capital projects. After further review, a contingency of 15% (\$36,750) was added to the project for the 3rd draft presentation. | \$281,750 | \$281,750 | \$200,000 | \$0 | \$81,750 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CEMETERY | 32 door columbarium | Estimated | The current columbarium's are nearing capacity and require an additional 2 units. Cost is estimated based on last purchase made in 2017 plus contingency. Note - User fees estimated at \$64,000 | \$40,000 | \$40,000 | \$0 | \$0 | \$40,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| COMMUNITY CENTRE | Tables and chairs replacement | Estimated | The tables and chairs at the Community Centre have been reviewed and are heavily worn from tear downs and setups. Current inventory at hall is 35 tables, 466 chairs and 11 dollies. The hall capacity is 250 dining and 350 for dancing events. The estimated cost is based on 35 tables and 300 chairs which was calculated based on hall capacity. | \$30,000 | \$30,000 | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

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| POOL | SRF Public Pool - Covid reconfiguration and other | Estimated | OTF: Covid-19 Resilient Communities Fund. Project involves a reconfiguration of the pool building to meet COVID-19 requirements and additional sanitizing equipment and surveillance for outdoor parks/pool area. The work will involve and additional communal washroom, improve flooring and shower. Total project approved funding is \$150,000 at 100% recovery. | \$150,000 | \$150,000 | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| POOL | SRF Public Pool enhancements | Estimated | NOHFC: Community Enhancement Program - Rural Enhancement Funding Stream. Town has submitted an application to NOHFC for a maximum funding of \$200,000 at 90% funding of eligible costs. The proposed project includes upgrades to the current two washrooms, changerooms, and pool liner. The application process is at the stage 2 level. Note - Pool liner was completed as part of the 2021 budget process (\$125,000). In the absence of funding, administration will move to complete phase 2 as per current estimate. Option to use remaining Federal Gas Tax funds of \$87k if no NOHFC funding. | \$215,884 | \$215,884 | \$200,000 | \$15,884 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ROADS | Main Street/Dupont Street/Kelly Road resurfacing | Estimated | Investing in Canada Infrastructure Program (ICIP): Rural & Northern Stream. Application made for \$5,510,303 which the town received \$4,666,500 at 93.33%. During the 2021 budget process, the following were added to the initial project: 1) Other ineligible infrastructure cost - \$645,545 2) 300mm watermain - \$1,867,849. Total project cost was estimated at \$8,024,697. Best value tender came in at \$5,434,271 which includes all of the above, resulting in \$1,378,826 remaining from ICIP funding that could be applied to other work, subject to variance approval from the Ministry. Administration, through consultation with the engineer have determined this could be applied to additional work on Main St and Catherine St. As part of the initial budget process, it is estimated at \$7,500,000 for discussion purposes. Remaining balance of \$2,861,258 - Infrastructure Ontario loan: Term 30 years at 2.81% (rate as at Sep 27, 2021) repayments of \$141,788 per year. Administration after verifying eligibility and reviewing with MNDMNF, is recommending that the NORDS funding totalling \$383,986 (over 5 years, \$76,797.20 per year), be applied to the watermain line extension and connectivity to the highway | \$7,500,000 | \$6,000,000 | \$3,733,200 | \$0 | \$141,788 | \$1,500,000 | \$933,300 | \$0 | \$141,788 | \$0 | \$0 | \$141,788 | |
| ROADS | Connecting Link - Ross Road to Highway 11 resurfacing | Estimated | The project consists of the resurfacing of the existing roadway and drainage improvements including culvert repair/relining/replacement, where necessary. Application for the project submitted three times in the past and was declined. Funding is 90% of eligible project costs. Same cost as 2021 used + 10%. Reserves to be used for town portion if successful. Engineering to be completed in 2022 and construction in 2023. | \$1,952,292 | \$151,114 | \$136,002 | \$0 | \$15,111 | \$1,801,177 | \$1,621,060 | \$0 | \$180,118 | \$0 | \$0 | \$0 | |
| ROADS | Junction Road surface treatment | Estimated | During the 2021 budget, Council directed administration to proceed with the capital work. RFP completed for engineering services with EXP being the successful proponent. Upon further review of the road, EXP recommended granular corrections, clearing, 2 lifts of surface treatment in the 1st year and a 3rd lift of surface treatment to be applied 1 year after. Project cost breakdown is: \$28,630 for engineering; \$10,000 for clearing/brushing; \$799,166 for construction (\$636,666 for 2022 and \$162,500 for 2023) = Total project cost of \$837,796 with the engineering and clearing done in 2021. Infrastructure Ontario loan for 2022 work only as OCIF formula based funding is recommended to be used for 2023 portion of the project: Term 10 years at 1.90% (rate as at Sep 27, 2021) with principal repayments of \$70,207. | \$837,796 | \$636,666 | \$0 | \$0 | \$70,207 | \$162,500 | \$162,500 | \$0 | \$70,207 | \$0 | \$0 | \$70,207 | |

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|------------------------------------|-------------------------------------|--------------|--|-----------|-----------|-----------|-----------|-----------|----------|-----|-----|----------|----------|-----|-----|----------|
| ROADS | Cloutierville Rd. guardrails | Estimated | Culvert replacement completed in 2020. The current road design would require guardrails as it does not meet MTO requirements and were initially not installed due to the emergency nature of the repair. Estimated at \$45,000 for guardrail system + \$5,000 for design received from design engineer. | \$50,000 | \$50,000 | \$0 | \$0 | \$50,000 | \$0 | \$2 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ROADS | Crosswalks | Estimated | Carmanah Solar Crosswalk systems or similar are being proposed to be placed at the schools. These signs will be solar powered with audible push buttons and LED flashing lights to assist pedestrians at the crosswalk locations. Project from 2021 Business Plan. Crosswalks have been ordered and expected to be received in December and installed once conditions allows. 2021 budgeted amount was \$20,000 and actual cost is \$16,524. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ROADS | Streetlights on Golf Course Road | Under review | NEW ITEM - As per Councillor request to be added for discussion. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOWN HALL | Town Hall accessibility renovations | Estimated | Town Hall accessibility required improvements projects. Administration received direction to apply to the Enabling Accessibility Fund program in 2020. Maximum funding was \$100,000 at 100%. Initial application declined. Funding agency revised the decision and approved the project at \$94,066 funding in August of 2021 with an extension to Oct 2023 for project completion. Administration received direction to advance with the project. JLR brought back on project to complete design and Class D OPCC cost estimate. Project cost estimate is \$133,200 (includes contingency). Note - Project cost affected by COVID-19. | \$133,200 | \$133,200 | \$94,066 | \$0 | \$39,134 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| WATER DISTRIBUTION | Water tower rehabilitation | Estimated | Investing in Canada Infrastructure Program - Green Stream. Application submitted September 2021 (Funding declined December 2021). Project includes 1) new interior liner 2) internal ladder and safety upgrades. The project was not successful in 2 recent funding applications. Forms part of the KPMG 2020 water financial plan. The rates from the financial plan consider the anticipated total cost of water services, including debt servicing and capital reinvestment requirements. Revised recommendation: This project has been identified in the On. Reg 453/07 water 10 year plan. Our applications to the government highlighted the criticalness of the project be completed to ensure safe and quality water. Funding has been declined 3 times (2014/2015/2021). DPW/CAO/Treasurer recommends that the project be advanced utilizing OCIF formula based funding in the amount of \$590,940 (100% funded) and current allocated reserves of \$116,000 plus an additional \$174,310 reserves for the remaining balance which is 33% of total project cost. This approach achieves the On. Reg. 457/03 requirements and reduces rate increase pressures from the original plan. | \$881,250 | \$881,250 | \$590,940 | \$116,000 | \$174,310 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| WASTEWATER TREATMENT PLANT | OCWA capital and operating plan | Estimated | 10 year recommended capital/major maintenance letter received from OCWA. Requested \$75,500 in capital and other operating expenses and \$10,150 of regular operational cost = \$85,650. Proposing full \$85,650. The regular operational cost are added to the base budget. The \$45,000 capital item is the replacement of 1 raw sewage pump and 2 planned for 2023. | \$45,000 | \$45,000 | \$0 | \$0 | \$45,000 | \$90,000 | \$0 | \$0 | \$90,000 | \$0 | \$0 | \$0 | \$0 |
| WATER TREATMENT PLANT AND DELIVERY | OCWA capital and operating plan | Estimated | 10 year recommended capital/major maintenance letter received from OCWA. Requested \$165,000. in capital and other operating expenses and \$11,750 of regular operational cost = \$176,750. Proposing full \$176,750. The regular operational are added to the base budget. The capital item of \$125,000 for a new generator and transver switch was budgeted in 2021 but not completed due to delays (COVID-19). Reserves to be added during 2021 year-end for 2022 purchase. | \$125,000 | \$125,000 | \$0 | \$125,000 | \$0 | \$80,000 | \$0 | \$0 | \$80,000 | \$90,000 | \$0 | \$0 | \$90,000 |

| | | | TOTAL CAPITAL WORK AND EQUIPMENT | \$20,394,687 | \$12,561,243 | \$8,175,126 | \$777,133 | \$917,512 | \$3,633,677 | \$2,716,862 | \$0 | \$660,551 | \$90,000 | \$0 | \$400,433 |
|---------------------------------|--|-----------|--|--------------|--------------|-------------|-----------|-----------|-------------|-------------|-----|-----------|----------|-----|-----------|
| OTHER OPERATING PROJECTS | | | | | | | | | | | | | | | |
| ADMIN | Covid-19 emergency | Estimated | Additional costs which may be incurred by the municipality as the result of Covid-19 activity. Examples: Cleaning/sanitizing, supplies, additional wage cost, third party cleaning services for town hall and rentals until end of pandemic. | \$25,000 | \$25,000 | \$0 | \$0 | \$25,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ADMIN | Town Hall modernization project | Estimated | Municipal Modernization Program Intake 3 - Implementation Stream. The project will increase efficiencies and improve levels of service. Funding application submitted in October for \$136,500 (min. cost) to \$165,000 (max. cost) at 75%. Using maximum of \$165,000 amount for budget purposes. The project consist of 1) Electronic document and records management system 2) Digitization of records 3) Vadim iCity Online Portal 4) Website redesign. The anticipated start date of the project is Feb 1, 2022 for 12 months. | \$165,000 | \$165,000 | \$123,750 | \$0 | \$41,250 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ADMIN | Human resources additional support and third party expertise | Estimated | Overall Town cost includes: 1) Human resources third party advisory services (HR management, health & safety, training, collective agreement bargaining, discipline, WSIB, claims management, and other) 2) Replacement of Bylaw/Property Standards/CEMC/ Chief Building Official/Animal Control/Fire Department Fire Prevention Officer and capital project on site review 3) New intern (NOHFC 90% funded) 4) Additional planning services (JLR) 5) Occupational health & safety third party review, audit, and action plan 6) Clerk expertise support. Cost additional to base budget. | \$48,830 | \$48,830 | \$0 | \$0 | \$48,830 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ARENA | Arena structural inspection | Estimated | Structural building inspection (visual inspection) of roof members on arena ice pad. This is best practice due to structural collapse at various facilities in recent years. This was last reviewed approx. 10 years ago by D.F. Elliott. Potential 90% funding recovery through NOHFC. Inspection are required on a regular basis therefore will advance wether funding is received or not. | \$11,500 | \$11,500 | \$0 | \$0 | \$11,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ARENA | COVID-19 HVAC Review - Reg Lamy Cultural Centre | Estimated | NEW ITEM - In response to the COVID-19 pandemic, there have been varying measures recommended to mitigate the spread of the virus. The province is requesting the Town to utilize a mechanical engineering consulting services to assist with determining the effectiveness of the building HVAC systems to address how well its components can deal with the virus. The province will be paying for this review. | \$16,013 | \$16,013 | \$16,013 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CEMETERY | Cemetery service delivery review, audit, and master plan | Estimated | Administration as per direction from Council in 2021, commenced the cemetery annual operational work plan and overall cemetery master plan to be led by DPW with a \$25,000 allocation of funds. Due to a number of projects delays and COVID-19 challenges, no funds were utilized in 2021. CAO is recommending a revised approach which includes: 1) Completing a cemetery service delivery review (MSDR), audit, operational work plan and cemetery master plan through a third party 2) completing a cemetery radar imagery 3) implementing third party MSDR recommendations and action items. The \$25,000 budgeted in 2021 will be applied to the 2022 amount. | \$45,000 | \$45,000 | \$0 | \$25,000 | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CEMETERY | Cemetery weed control and fertilization | Quoted | Administration as per direction from Council in 2021 has commenced improving on the beautification and improvements to the cemetery. Administration is recommending that an application of weed control through a certified third party be done for 2022 resulting in a consistent grass growth and efficiency improvements. | \$9,000 | \$9,000 | \$0 | \$0 | \$9,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

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| | | | Item added to 2nd draft as per direction received from Council during the 1st draft presentation of Dec 3, 2021. Cost for each station is \$563 + HST. Council provided direction during the 2nd draft meeting of Dec 10th to add 2 units for 2022 and review adding additional units for future years (1 at Liz McCafferty Park and 1 at corner of Main/Ross). | \$1,250 | \$1,250 | \$0 | \$0 | \$1,250 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| PUBLIC WORKS | Dog waste units | Quoted | | | | | | | | | | | | | |
| | | | More comprehensive repairs are required to re-establish the remaining lids and structures to road level. This has occurred over the years due to freeze thaw cycles causing heaving and settling of the structures and road. Public works staff completed half the work internally this season but the portion of the work that was to be completed this fall by a contractor was left undone as they lost staff and were unable to complete the work. The balance of the work will be completed throughout the 2022 construction season with predominantly Town resources. | \$20,000 | \$20,000 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| ROADS | Catch basins asset improvements | Quoted | | | | | | | | | | | | | |
| | | | 10 year recommended capital/major maintenance letter received from OCWA. Requested \$75,500 in capital and other operating expenses and \$10,150 of regular operational cost = \$85,650. Proposing full \$85,650. The regular operational cost are added to the base budget. | \$30,500 | \$30,500 | \$0 | \$0 | \$30,500 | \$51,500 | \$0 | \$0 | \$51,500 | \$1,000 | \$0 | \$1,000 |
| WASTEWATER TREATMENT PLANT | OCWA capital and operating plan | Estimated | | | | | | | | | | | | | |
| | | | 10 year recommended capital/major maintenance letter received from OCWA. Requested \$165,000. in capital and other operating expenses and \$11,750 of regular operational cost = \$176,750. Proposing full \$176,750. The regular operational are added to the base budget. | \$40,000 | \$40,000 | \$0 | \$0 | \$40,000 | \$32,500 | \$0 | \$0 | \$32,500 | \$34,500 | \$0 | \$34,500 |
| WATER TREATMENT PLANT AND DELIVERY | OCWA capital and operating plan | Estimated | | | | | | | | | | | | | |
| | | | TOTAL ADDITIONAL OPERATING EXPENSES | \$983,618 | \$953,618 | \$526,073 | \$38,000 | \$389,545 | \$84,000 | \$0 | \$0 | \$84,000 | \$35,500 | \$0 | \$35,500 |
| | | | SUMMARY BREAKDOWN | | | | | | | | | | | | |
| | | | TOTAL CAPITAL WORK AND EQUIPMENT | \$20,394,687 | \$12,561,243 | \$8,175,126 | \$777,133 | \$917,512 | \$3,633,677 | \$2,716,862 | \$0 | \$660,551 | \$90,000 | \$0 | \$400,433 |
| | | | TOTAL ADDITIONAL OPERATING EXPENSES | \$983,618 | \$953,618 | \$526,073 | \$38,000 | \$389,545 | \$84,000 | \$0 | \$0 | \$84,000 | \$35,500 | \$0 | \$35,500 |
| | | | GRAND TOTAL | \$21,378,305 | \$13,514,861 | \$8,701,199 | \$815,133 | \$1,307,057 | \$3,717,677 | \$2,716,862 | \$0 | \$744,551 | \$125,500 | \$0 | \$435,933 |

| | | Items to remove from total estimated Town cost | \$1,307,057 |
|--|--------------------|---|--------------------|
| GAS TAX | | USE OF GAS TAX FUNDING | |
| 2021 Opening Balance | \$0 | Waste Management Plan - Landfill expansion (100,000 cubic meters) | \$125,000 |
| 2021 funds received (Regular amount + top-up) | \$165,462 | | |
| 2021 Use of Funds | -\$37,500 | | |
| 2021 Ending Balance | \$127,962 | | |
| 2022 Use of Funds (see details from section on the right) | -\$125,000 | | |
| 2022 funds to be received | \$84,362 | | |
| 2022 Ending Balance | \$87,324 | | |
| | | Total use of Gas Tax | \$125,000 |
| MODERNIZATION FUND RESERVE - INTAKE 1 | | USE OF MODERNIZATION FUND | |
| 2021 opening balance | \$70,784 | Housing development initiative study - Waterfront master plan | \$33,984 |
| 2021 use of funds | -\$36,800 | | |
| 2021 ending balance | \$33,984 | | |
| 2022 use of funds (see details from section on the right) | -\$33,984 | | |
| 2022 ending balance | \$0 | | |
| | | Total use of modernization fund | \$33,984 |
| RESERVES | | USE OF RESERVES | |
| Available reserves for 2021: Opening Balance | \$3,318,766 | SRF Community Centre enhancements | \$174,261 |
| 2021 year-end reserve transfer-out (estimated) | \$0 | Water tower rehabilitation | \$116,000 |
| 2021 year-end reserve transfer-in (estimated) | \$300,000 | Plow for sander truck | \$25,328 |
| Estimated available reserves for 2021: Ending Balance | \$3,618,766 | GPS for municipal fleet | \$10,000 |
| 2022 use of reserves as per budget (see details from section on the right) | -\$1,997,867 | SRF Public Pool enhancements | \$15,884 |
| Available reserves for 2022: Ending Balance | \$1,620,899 | OCWA capital and operating plan | \$125,000 |
| | | Cemetery service delivery review, audit, and master plan. | \$25,000 |
| | | Purchase asset management software and data acquisition | \$13,000 |
| | | Near North Industrial Park - Development | \$310,660 |
| | | | |
| | | Subtotal | \$815,133 |
| | | Other reserves requirement - See appendix A | \$1,182,734 |
| | | | |
| | | Total use of reserves | \$1,997,867 |

Overall Summary

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|----------------------------|---|-------------|
| Scenario at 0.00% increase | Total 2022 estimated town cost for capital and other operating expenses not in base budget - FROM ABOVE | \$1,307,057 |
| | Municipal levy available to fund capital and other operating items - FROM BASE BUDGET | \$124,323 |
| | Other reserves required to balance budget | \$1,182,734 |
| | Estimated amount remaining for transfer in reserves | \$0 |

Note:
 2021 budgeted transfer in reserves \$0
 2020 budgeted transfer in reserves \$0

Future Items (2023 and longer term)

| Department | Capital List and Operating Expenses | Estimated or Quoted | Overview | Quote or Estimated Amount | 2023 Cost | 2023 Funding (Prov/Fed) | Identified Reserves for Specific Projects | 2023 Estimated Cost | "Long Term" Cost | "Long Term" Funding (Prov/Fed) | Identified Reserves for Specific Projects | "Long Term" Estimated Cost |
|----------------------|---|---------------------|---|---------------------------|-----------|-------------------------|---|---------------------|------------------|--------------------------------|---|----------------------------|
| CAPITAL | | | | | | | | | | | | |
| ARENA | Ice resurfacer rebuilt or new unit | Estimated | The existing Ice Resurfacer (Zamboni) is well beyond its useful life. Industry standards suggest that most arena ice resurfacers have a 10 year life span. The existing ice resurfacer needs servicing and may require a full rebuild. Rebuild cost is approx. \$25-\$50K and new unit is approx. \$100k. The ETA on new machine is 2-3 months for Olympia and 4-6 months for Zamboni. | \$50,000 | \$50,000 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 |
| ARENA | Surveillance system at arena | Estimated | The existing system is no longer operational. Given the vast area of the arena and the various public user groups and potential liability or vandalism potential the Reg Lamy Cultural Centre should have a surveillance system in the common areas. | \$10,000 | \$10,000 | \$0 | \$0 | \$10,000 | \$0 | \$0 | \$0 | \$0 |
| ARENA | Arena mechanical and other upgrades | Estimated | Remaining identified items not part of NOHFC application for 2022 projects. 1) Plate and frame ammonia chiller - \$215,000 2) 2 electric desiccant dehumidifier - \$110,000 3) 1 high efficiency boiler - \$63,500 4) 2 tube heaters on ice surface - \$50,000 5) Roof top unit serving lobby / club house - \$25,500 6) Curling club, canteen, hallway flooring - \$86,250 7) Rink boards - \$170,000. Review as part of 2023 business plan. | \$717,250 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| CEMETERY | Cemetery columbarium expansion / scattering garden | Estimated | Phase 1 (completed 2017): Drainage, granular base and geotextile, concrete foundations - Actual cost \$11,830. Phase 2 (completed 2018): Interlocking paving stones, retaining walls, top soil, garden stones - Actual cost \$22,661. Phase 3: Preparation and pave entrance to columbarium, solar lights \$25,000. For 2019, continuation of phase 2 of the project will be completed at an estimated cost of \$2,000. Phase 3 to be reviewed by DPW during cemetery master plan in 2021/2022. | \$23,000 | \$23,000 | \$0 | \$0 | \$23,000 | \$0 | \$0 | \$0 | \$0 |
| ECONOMIC DEVELOPMENT | Development other properties (Examples: Julia St., Lavoie property, etc.) | | NEW ITEM - Added to 2023 and future business plans as per direction received during the 2nd draft presentation. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| FLEET | Excavator with rubber pads, twist wrist, ditching bucket, | Estimated | Used Unit - this would assist with ditching (winter/summer) projects, landfill cell development and watermain and sewer line repairs. 135g John Deere zero swing. | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$150,000 | \$0 | \$0 | \$150,000 |
| FLEET | Backhoe, breaker, trenching bucket | Estimated | Used Unit - to replace existing unit at the end of useful life. | \$100,000 | \$0 | \$0 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$100,000 |

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| FLEET | Vactor truck/flusher | Estimated | Business Case to be done for maintainance of Town System and contracting out | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$200,000 | \$0 | \$0 | \$200,000 |
| FLEET | Mini excavator | Estimated | Used Unit - to level graves, dig graves and do general maintenance in the cemtery and catch basin repairs. | \$50,000 | \$0 | \$0 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$50,000 |
| FLEET | Float trailer | Estimated | Used Unit- to haul materials (culverts, pipes, catch basins) and float dozer to town for regular maintenance or repairs. | \$50,000 | \$50,000 | \$0 | \$0 | \$50,000 | \$0 | \$0 | \$0 | \$0 |
| FLEET | Snow blower attachment for loader | Quoted | This will enable the loader to blow the snow into haul trucks with constant movement moving more snow in less time vs loading it into the trucks using the loader bucket. | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$150,000 | \$0 | \$0 | \$150,000 |
| FLEET | Pot hole patching (asphalt heater box) | Quoted | PW will increase its efficiencies and quality of work by using a hot box/asphalt recycler. This unit enables cold mix to be heated in the winter to provide a better product to patch during early thaw events. This unit will also hold hot mix at temperature throught out the day to perform more permanent patch during summer months. Given the distance to the nearest asphalt plant this would allow for a better quality job. | \$55,000 | \$0 | \$0 | \$0 | \$0 | \$55,000 | \$0 | \$0 | \$55,000 |
| FLEET | Landfill compactor | Estimated | Business Case to be completed for when Landfill Expansion is completed. | \$200,000 | \$0 | \$0 | \$0 | \$0 | \$200,000 | \$0 | \$0 | \$200,000 |
| MATTAGAMI CENTRE | Roof replacement | Estimated | Item identified in 2021 budget for 2022 budget year. Part of asset management assessment for municipal building. Exercise will determine assets needs, values, replacement cost, and forecasted expenses led by DPW. Inspected by Garland April 2020. Various repairs completed in 2020 and replacement of roof in 2022. \$104,000 of reserves was allocated as part of 2020 budget exercise. | \$104,000 | \$104,000 | \$0 | \$104,000 | \$0 | \$0 | \$0 | \$0 | \$0 |
| MATTAGAMI CENTRE | Boiler replacement and new hot water tank | Estimated | Proposal received from CIMCO for energy efficient boilers and water tank. After further review, it was indicated that the used purchased in 2019 for \$5,000 was oversized for the building and would not be the best solution for energy savings. The project as been moved to 2023 and the used unit will be surplusd at \$5,000 minimum. | \$73,775 | \$73,775 | \$0 | \$72,000 | \$1,775 | \$0 | \$0 | \$0 | \$0 |
| PUBLIC WORKS GARAGE | Small sand dome | Estimated | Ensure materials are not left out in the elements and not wasted by leaching the salt into the ground | \$100,000 | \$100,000 | \$0 | \$0 | \$100,000 | \$0 | \$0 | \$0 | \$0 |
| TOWN HALL | Town Hall exterior painting | Estimated | Painting of exterior of the town hall stucco once the additional renovations for accessibility is completed. | \$25,000 | \$25,000 | \$0 | \$0 | \$25,000 | \$0 | \$0 | \$0 | \$0 |
| WATER TREATMENT PLANT | Water plant clear well structural repairs | Estimated | NEW ITEM - During a past inspection of the clear well, required an annual structural visual review done by third party. This has been completed by EXP since the action was identified. In the 2021 review, a series of work was identified to be completed in 2023. | \$43,600 | \$43,600 | \$0 | \$0 | \$43,600 | \$0 | \$0 | \$0 | \$0 |
| WASTEWATER TREATMENT PLANT | Sewage Treatment Plant - Facility optimization | Estimated | The facility optimizaiton study completed by OCWA in 2019 identified efficiencies to the headworks and the installantion of UV disinfectingsystem. The municipality applied for the Green Stream in 2019/2020 and was declined. These improvements were captured in the KPMG water and wastewater financial plan and have been added to the long-term budget (Year 2024). Total cost of project: Engineering \$100,000 + project management \$50,000 + construction \$2,450,000 (headworks \$900,000 + UV system \$200,000 + biosolids management \$1,350,000) + contingency \$520,000 = \$3,120,000 plus town HST portion. | \$3,174,912 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| TOTAL CAPITAL WORK AND EQUIPMENT | | | | \$5,276,537 | \$479,375 | \$0 | \$176,000 | \$303,375 | \$905,000 | \$0 | \$0 | \$905,000 |
| OPERATING | | | | | | | | | | | | |
| ADMIN | Municipal service delivery review | Estimated | For discussion during budget. Includes 20 year operating and budget and financial review of key projects. Original \$17,500 + \$10,000. | \$27,500 | \$27,500 | \$0 | \$0 | \$27,500 | \$0 | \$0 | \$0 | \$0 |

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|--|--|--|--------------|--|-----------------|-----------------|------------|------------|-----------------|------------|------------|------------|------------|
| | ADMIN | 20 year plan update (CIP/OP/Zoning) | Estimated | Project delayed to 2021 for various reasons: 1) under review due to possible legislation change to 10 year requirement instead of 5 years 2) awaiting modernization funding on application submitted 3) review requires the unorganized to be completed at the same time. Current estimate for the OP section is \$20,000. | \$20,000 | \$20,000 | \$0 | \$0 | \$20,000 | \$0 | \$0 | \$0 | \$0 |
| | ECONOMIC DEVELOPMENT | Housing development initiative study - New housing Phase 2 | Quoted | The Town has recently completed a high-level assessment of potential demand for new residential housing in the community, which indicated a level of support for further development of new housing for sale to existing and new residents of Smooth Rock Falls. Based on the results of the preliminary review, we understand that the Town has decided to proceed with further research and analysis, with the intention of arriving at an implementation framework that would outline the recommended course of action with respect to the creation of new residential housing in the community. During the 2021 1st draft budget presentation, the project was moved to 2022. | \$30,000 | \$30,000 | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$0 | \$0 |
| | PARKS | Kelly Park security camera system | Under review | Subject to review of camera legislation and policy verification. As per the 1st draft budget presentation, Council provided direction to move this item to the 2023 business plan. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | TOTAL ADDITIONAL OPERATING EXPENSES | | | | \$77,500 | \$77,500 | \$0 | \$0 | \$77,500 | \$0 | \$0 | \$0 | \$0 |